

# First Sergeant Board Study Guide

Boston's Apollo Company Command  
Commanding an Air Force Squadron  
Soldier's Study Guide  
The Noncommissioned Officer and Petty Officer  
Police Oral Boards  
Winning the Board  
Unified Land Operations (ADRP 3-0)  
U. S. Army Board Study Guide  
Sharing success--owning failure : preparing to command in the twenty-first century  
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Army Board Study Guide  
Police Officer Interview Questions & Answers  
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The First 100 Days of Platoon Leadership - Handbook (Lessons and Best Practices)  
A New Look at Gender and Minority Differences in Officer Career Progression in the Military  
ASVAB For Dummies  
The Army Noncommissioned Officer Guide (FM 7-22. 7 / TC 22-6)  
The Sergeants Major of the Army 2010 (Hardcover)  
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Duty, Honor, Country  
Regulations for the Order and Discipline of the Troops of the United States  
Sergeant Reckless

## **Boston's Apollo**

### **Company Command**

Army Doctrine Reference Publication (ADRP) 3-0, Unified Land Operations, is the first ADRP released under Doctrine 2015. ADRP 3-0 expands on the foundations and tenets found in Army Doctrine Publication (ADP) 3-0. This ADRP expands on the doctrine of unified land operations found in ADP 3-0. The publication of ADP 3-0 shifted the Army's operational concept from full spectrum operations to unified land operations. The doctrine of unified land operations describes how the Army demonstrates its core competencies of combined arm maneuver and wide area security through decisive action. The term decisive action replaces the term full spectrum operations as the concept of continuous, simultaneous offense, defense, stability, or defense support of civil authorities. Defense support of civil authorities replaces civil support as a task under decisive action. ADRP 3-0 expands the discussion of the foundations and tenets of unified land operations, as well as the operational framework found in ADP 3-0. Additional changes in ADRP 3-0 from the now obsolete 2011 FM 3-0, Change 1, includes a discussion of the range of military operations replacing the spectrum of conflict as well as a discussion of information collection replacing intelligence, reconnaissance, and surveillance (known

as ISR). These changes in ADRP 3-0 now better align Army doctrine with the joint discussion of the principles of joint operations. ADRP 3-0 remains generally consistent with the now obsolete 2011 FM 3-0, Change 1, on key topics while adopting updated terminology and concepts as necessary. These topics include the discussion of an operational environment and the operational and mission variables, as well as the discussions of unified action, law of land warfare, and combat power. As in the now obsolete 2011, FM 3-0, Change 1, mission command remains both a philosophy of command and a warfighting function. Finally, ADRP 3-0 maintains combined arms as the application of arms that multiplies Army forces' effectiveness in all operations. ADRP 3-0 contains four chapters: Chapter 1 shortens the discussion of the operational environment found on the now obsolete 2011 FM 3-0, Change 1, and emphasizes military operations. This chapter provides a framework of variables of an operational environment that shape their nature and affect outcomes. The chapter then discusses unified action and joint operations as well as land operations. Finally, this chapter discusses law of land warfare and combined arms. Chapter 2 introduces the Army's new operational concept of unified land operations. It discusses how commanders apply landpower as part of unified action to defeat the enemy on land and establish conditions that achieve the joint force commander's end state. Chapter 2 discusses how commanders demonstrate the Army's new core competencies of combined arms maneuver and wide area security conducted through decisive action. Chapter 3 discusses combat power and the warfighting functions used to generate combat power

in support of unified land operations. As in the now obsolete 2011 FM 3-0, Change 1, chapter 3 discusses the eight elements of combat power that include the six warfighting functions with leadership and information. Lastly, it discusses how Army forces achieve combined arms through force tailoring, task organization, and mutual support. Chapter 4 discusses the elements of operational art and the meaning of operational art to Army forces. It elaborates on commanders and staffs applying the elements of operational art to understand, visualize, and describe how to establish conditions to achieve a desired end state. It discusses how operational art represents a creative approach to dealing with the direction of military forces and expresses an informed vision across the levels of war.

### **Commanding an Air Force Squadron**

This U.S. Air Force study reference, Air Force Handbook 1, Airman, dated 1 Oct 2019, is for enlisted Airmen studying for promotion and is applicable for all grades. It is 586 pages, including front and back cover, and includes chapters 1-25. All interior pages are black and white (no color pictures or charts). Produced by FreePDG.com.

### **Soldier's Study Guide**

In modern times, the U.S. labor market looks quite different from what it was two decades earlier. It has been impacted by extraordinary events such as the Great Recession, but also by a silent and gradual shift

of mixing and venue of overall job opportunities. In the decade ahead, the next wave of automation technologies may accelerate the pace of change. Millions of jobs could be phased out even as new ones are created. More generally, as machine intelligence are necessities in the American workplace, the routine work responsibility can change for many others. Till almost recently, most research, including the internal surveys, on the potential effects of automation has focused on the aftermath at the national scale. Surveyors' previous works conducted numerous perspectives on adoption rates and scope of embracing machine learning and its applications. In the halfway mark, the survey framework shows that some jobs are virtually wiped out, but at the same time, enough stats are applied to generate net positive employment growth for the United States as a whole by 2030.

### **The Noncommissioned Officer and Petty Officer**

This U.S. Air Force study reference, Air Force Handbook 1, The Airman Handbook, dated 1 Oct 2017, is for enlisted Airmen studying for promotion and is applicable for all grades. It is 581 pages, including front and back cover, and includes chapters 1-25 and attachments (but not the MKTS). All interior pages are black and white (no color pictures or charts). Produced by FreePDG.com.

### **Police Oral Boards**

RAND research conducted in the late 1990s documented differences in rates of promotion and retention among male, female, white, and minority officers in the U.S. military. This volume updates the earlier RAND study, using data from January 1988 through September 2010. It also examines the career progression of women serving in military occupations that are partially closed to them.

### **Winning the Board**

"Jeffrey Smith updates the earlier release of Col Timothy T. Timmon's *Commanding an Air Force Squadron* (1993). In this book, which includes a foreword by Gen John P. Jumper and an introduction by Colonel Timmons, USAF, retired, Colonel Smith relies on the vast "insights, experiences, and recommendations" of former and current commanders to identify the attributes of a successful commander at multiple levels. He identifies some issues commanders face regardless of the level of command, including counseling personnel, dorm inspections, commanders' calls, money management, and the roles of spouses and families. According to Colonel Smith, the conduct of individuals in times of crises is the truest barometer of a good commander."--Publisher website.

### **Unified Land Operations (ADRP 3-0)**

In 1916, John Singer Sargent (1856-1925) met Thomas Eugene McKeller (1890-1962) a young African American elevator attendant at Boston's Hotel

Vendome. McKeller became the principal model for Sargent's murals in the new wing of the Boston's Museum of Fine Arts, among the painter's most ambitious works. Sargent's nude studies and sketches from this project attest to a close collaboration between the two men that unfolded over nearly ten years. Featuring drawings given by Sargent to Isabella Stewart Gardner and published in full for the first time, a portrait of McKeller, and archival materials reconstructing his life and relationship with Sargent, this book opens new avenues into artist-model relationships and transforms our understanding of Sargent's iconic American paintings. Essays offer the first biography of Thomas McKeller and a window into African America life in early 20th century Roxbury. They address the artist's sexuality, his models, and consider questions of race and gender.

### **U. S. Army Board Study Guide**

This U.S. Air Force study reference, dated 1 Oct 2019, is for Airmen studying for promotion to Technical Sergeant. It is based on Air Force Handbook 1, Airman, 2019-2021 edition, and is 266 pages. It includes chapters 2-4, 6-9, and 11-25. All interior pages are black and white. Produced by FreePDG.com.

### **Sharing success--owning failure : preparing to command in the twenty- first century Air Force**

The inspiring true story of Reckless, the brave little

horse who became a Marine. This nonfiction picture book is an excellent choice to share during homeschooling, in particular for children ages 4 to 6. It's a fun way to learn to read and as a supplement for activity books for children. When a group of US Marines fighting in the Korean War found a bedraggled mare, they wondered if she could be trained to as a packhorse. They had no idea that the skinny, underfed horse had one of the biggest and bravest hearts they'd ever known. And one of the biggest appetites! Soon Reckless showed herself more than willing to carry ammunition too heavy for the soldiers to haul. As cannons thundered and shells flew through the air, she marched into battle--again and again--becoming the only animal ever to officially hold military rank--becoming Sgt. Reckless--and receive two Purple Hearts. This is the first picture book from award-winning novelist Patricia McCormick, sumptuously illustrated by acclaimed artist Iacopo Bruno.

### **The NCO Journal**

Prove your military worth with a stellar AFQT score  
The Armed Forces Qualifying Test (AFQT) is the most important part of the Armed Services Vocational Aptitude Battery (ASVAB), and you need to start preparing for it early. Your AFQT score determines which branch of the military you can join, and the better your score, the more attractive you become to recruiters. Your AFQT score is determined by your scores on the Verbal Expression, Mathematics Knowledge, and Arithmetic Reasoning sections of the

test. Each branch of the military has their own criteria for potential candidates, with different minimum standard for high school graduates and GED holders. These minimum standards are rising with enlistment levels, so you need to prove that you're up to par. *ASVAB AFQT For Dummies, 2nd Edition* is your complete study guide to the AFQT. Retired Air Force Sergeant Rod Powers is a recognized authority in U.S. Military matters, and the ultimate AFQT tutor. Powers guides you through the critical information you need for the test, and gives you the confidence you need to do your best under pressure. Get acquainted with the basics of the AFQT, and learn the art of test taking Expand your vocabulary and enhance your reading comprehension skills Refresh your math skills, and make peace with word problems *ASVAB AFQT For Dummies, 2nd Edition* includes four separate practice exams with answers, so you'll know exactly what to expect on test day. Being in the military is all about showing what you're made of. The ASVAB is your first opportunity to do that, and *ASVAB AFQT For Dummies, 2nd Edition* will teach you how to dig deep and be the recruit the military wants.

## **The Future of the United States of America**

This fully updated and expanded third edition is an ideal how-to book for soldiers wanting to attain rank in the service. Includes advice and proven techniques for improving duty performance and increasing promotion points, together with samples of forms and formats for applying for promotion and for appearing

before promotion boards. Includes requirements for warrant officer and commissioned officer opportunities, and methods for overcoming obstacles to promotion.

### **Army Board Study Guide**

The practical performance-oriented ideas on leaderships presented in this book will be of value to anyone who is a front-line supervisor.

### **Police Officer Interview Questions & Answers**

The platoon leader and platoon sergeant are two of the most important leaders in the U.S. Army. The way platoon leaders and sergeants work together as a team can cause the success or failure of companies, battalions, brigades, and divisions. They represent the leading edge of leadership on and off the battlefield. On the battlefield, platoon leaders and sergeants build their platoons, empower squad leaders, integrate outside elements, and use troop-leading procedures to plan and lead. Off the battlefield, platoon leaders and sergeants prepare their platoon for combat through tough training. The platoon leader and platoon sergeant's ability to coach, teach, and mentor their Soldiers leads directly to the readiness of our formations. World-wide, platoon leaders and sergeants are personally leading the U.S. Army at the lowest level. This handbook is a guide for new leaders to help prepare them for a critical crucible of leadership that will determine the U.S. Army's ability

to fight and win our country's wars.

### **Study Guide for Testing to Technical Sergeant**

Packed with practice questions and proven study tips Get fully briefed on the changes to the ASVAB and sharpen your test-taking skills Want to ace the ASVAB? This essential guide provides a comprehensive review of all test subjects and covers the latest updates, including the new short-length ASVAB and a new sample of the Armed Forces Qualifying Test. You'll discover the pros and cons of the paper and computer exams, which tests are important to your military career, and cutting-edge study techniques. \* Understand the test's formats \* Prepare to take the ASVAB \* Improve your study techniques \* Memorize key concepts \* Conquer the subtests \* Compute your scores \* Match scores to military jobs \* Maximize your career choices

### **Career Progression Guide for Soldiers**

Working as a police officer has many advantages, including job security, a good salary, and excellent benefits making for a highly competitive job market. Police Sergeant Exam provides essential test prep, while explaining how to become a police offer, and how the selection process works. It includes six complete Police Officer Exams, with full answer explanations featuring information and practice for all sections of the exam, including Reading Comprehension, Grammar, Vocabulary and Spelling,

Math, Judgment, Map Reading, along with Memory and Recall.

### **Air Force Handbook 1: The Airman Handbook**

The privilege of commanding an Air Force squadron, despite its heavy responsibilities and unrelenting challenges, represents for many Air Force officers the high point of their careers. It is service as a squadron commander that accords true command authority for the first time. The authority, used consistently and wisely, provides a foundation for command. As with the officer's commission itself, command authority is granted to those who have earned it, both by performance and a revealed capacity for the demands of total responsibility. But once granted, it must be revalidated every day. So as one assumes squadron command, bringing years of experience and proven record to join with this new authority, one might still need a little practical help to succeed with the tasks of command. This book offers such help. "Commanding an Air Force Squadron" brings unique and welcome material to a subject other books have addressed. It is rich in practical, useful, down-to-earth advice from officers who have recently experienced squadron command. The author does not quote regulations, parrot doctrine, or paraphrase the abstractions that lace the pages of so many books about leadership. Nor does he puff throughout the manuscript about how he did it. Rather, he presents a digest of practical wisdom based on real-world experience drawn from the reflection of many former commanders from any

different types of units. He addresses all Air Force squadron commanders, rated and nonrated, in all sorts of missions worldwide. Please also see a follow up to this book entitled "Commanding an Air Force Squadron in the Twenty-First Century (2003)" by Jeffrey F. Smith, Lieutenant Colonel, USAF.

### **Commanding an Air Force Squadron in the Twenty-first Century**

#### **From Here to Eternity**

Questions and answers needed to pass NCO Boards-E4,E5,E6, and Soldier of the month

### **The First 100 Days of Platoon Leadership - Handbook (Lessons and Best Practices)**

For soldiers who want to increase their professional knowledge of the Army and prepare themselves for promotion boards.

### **A New Look at Gender and Minority Differences in Officer Career Progression in the Military**

#### **ASVAB For Dummies**

Police Oral Boards is a comprehensive guide devoted solely to helping police officer candidates pass the

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oral board interview phase of law enforcement testing. The guide is loaded with dozens of the most commonly asked police oral board questions as well as great answers that are sure to win over your oral board panel. This is a priceless resource for law enforcement applicants as it gives the aspiring police officer an inside look at the oral board process and exactly what it takes to outshine the competition. Written by a veteran police officer, *Police Oral Boards* shows you exactly what it takes to score high on the oral board interview and get the job!

### **The Army Noncommissioned Officer Guide (FM 7-22. 7 / TC 22-6)**

The essential guide for NCOs, this edition has been thoroughly revised and updated with the latest information on training, military justice, promotions, benefits, counseling, soldiers, physical fitness, regulations, and much more. • How to train, lead, and counsel troops effectively • Tips on how to move along your career as an NCO by continuing education, training, and professional development • Information about all the regulations NCOs need to be aware of in carrying out their jobs

### **The Sergeants Major of the Army 2010 (Hardcover)**

A "Dutch-Uncle" approach to advising those who assume "first" command. Written by an Army officer primarily for Army company commanders, the book contains information, suggestions, & insights

applicable to other services. A ready reference for the company commander. Identifies tasks to complete & how to set new directions for the company; inspires confidence to command with authority. Includes chapters on military justice & administrative law matters. Comprehensive do's & don'ts of a winning command philosophy.

### **U. S. Army Board Study Guide**

NEW YORK TIMES BESTSELLER Omaha Beach legend Ray Lambert's unforgettable firsthand account of D-Day—read the astonishing true story celebrated by Tom Brokaw, CBS This Morning, NPR, and the President. Seventy-five years ago, he hit Omaha Beach with the first wave. Now Ray Lambert, ninety-eight years old, delivers one of the most remarkable memoirs of our time, a tour-de-force of remembrance evoking his role as a decorated World War II medic who risked his life to save the heroes of D-Day. At five a.m. on June 6, 1944, U.S. Army Staff Sergeant Ray Lambert worked his way through a throng of nervous soldiers to a wind-swept deck on a troopship off the coast of Normandy, France. A familiar voice cut through the wind and rumble of the ship's engines. "Ray!" called his brother, Bill. Ray, head of a medical team for the First Division's famed 16th Infantry Regiment, had already won a silver star in 1943 for running through German lines to rescue trapped men, one of countless rescues he'd made in North Africa and Sicily. "This is going to be the worst yet," Ray told his brother, who served alongside him throughout the war. "If I don't make it," said Bill, "take care of my

family.” “I will,” said Ray. He thought about his wife and son—a boy he had yet to see. “Same for me.” The words were barely out of Ray’s mouth when a shout came from below. To the landing craft! The brothers parted. Their destinies lay ten miles away, on the bloodiest shore of Normandy, a plot of Omaha Beach ironically code named “Easy Red.” Less than five hours later, after saving dozens of lives and being wounded at least three separate times, Ray would lose consciousness in the shallow water of the beach under heavy fire. He would wake on the deck of a landing ship to find his battered brother clinging to life next to him. Every Man a Hero is the unforgettable story not only of what happened in the incredible and desperate hours on Omaha Beach, but of the bravery and courage that preceded them, throughout the Second World War—from the sands of Africa, through the treacherous mountain passes of Sicily, and beyond to the greatest military victory the world has ever known.

## **ASVAB AFQT For Dummies**

### **From One Leader to Another**

Test Prep Books' Army Board Study Guide: Army Board Book and Practice Test Questions for the Army Promotion Board Hearing Taking the Army test? Want to get a good score? Written by Test Prep Books, this comprehensive study guide includes: - Quick Overview - Test-Taking Strategies - Introduction - Overall Promotion Process - Line-Up - Entering -

Facing Movements - Profession - History - Service - Operations - Customs - Practice Questions - Detailed Answer Explanations Studying is hard. We know. We want to help. You can ace your test. Each part of the test has a full review. This study guide covers everything likely to be on the Army test. Lots of practice test questions are included. Miss one and want to know why? There are detailed answer explanations to help you avoid missing the same question a second time. Are you a bad test taker? Use your time wisely with the latest test-taking strategies. Don't settle for just learning what is on the test. Learn how to be successful with that knowledge. Test Prep Books has drilled down the top test-taking tips. This will help you save time and avoid making common mistakes on test day. Get your Army study guide. It includes review material, practice test questions, and test-taking strategies. It has everything you need for success.

### **Every Man a Hero**

The present volume, first published in 1962, consists of two distinguished speeches given by the General of the U.S. Army, Douglas MacArthur. The first address took place on April 19, 1951 and was held before a joint meeting of the two houses of United States Congress—the House of Representatives and the Senate—and took place in the Hall of the House of Representatives. This meeting followed on just one week from MacArthur's removal from command by President Harry S. Truman. The second address was held on May 12, 1951 and was given to The Members

of the Association of Graduates, U.S.M.A., The Corps of Cadets, and Distinguished Guests. It was given on the occasion of MacArthur's acceptance of the Sylvanus Thayer Award for outstanding service to the nation, which had gone to Eisenhower the year before. The event was held at the United States Military Academy in West Point, New York.

### **Air Force Handbook 1, Airman**

Army Doctrine Reference Publication (ADRP) 7-0, Training Units and Developing Leaders, augments fundamental principles discussed in Army Doctrine Publication (ADP) 7-0, Training Units and Developing Leaders. Both ADP 7-0 and ADRP 7-0 support the doctrine established in ADP 3-0 and ADRP 3-0. Army units will face a complex operational environment shaped by a wide range of threats, allies, and populations. Rapid advances in communications, weapons, transportation, information technologies, and space-based capabilities make it a challenge to just stay even with the pace of change. Because Army units face a wide mix of challenges-from strategic to tactical-they must develop leaders to conduct unified land operations anywhere in the world in any operation across the conflict continuum. Army training prepares units and leaders to be successful through challenging, realistic, and relevant unit training and leader development at home station, at the combat training centers, and in the schoolhouses.

### **Soldier's Study Guide**

## **Training Units and Developing Leaders (ADRP 7-0)**

0 false 18 pt 18 pt 0 0 false false false /\* Style Definitions \*/ table.MsoNormalTable {mso-style-name:"Table Normal"; mso-tstyle-rowband-size:0; mso-tstyle-colband-size:0; mso-style-noshow:yes; mso-style-parent:""; mso-padding-alt:0in 5.4pt 0in 5.4pt; mso-para-margin:0in; mso-para-margin-bottom:.0001pt; mso-pagination:widow-orphan; font-size:12.0pt; font-family:"Times New Roman"; mso-ascii-font-family:Cambria; mso-ascii-theme-font:minor-latin; mso-fareast-font-family:"Times New Roman"; mso-fareast-theme-font:minor-fareast; mso-hansi-font-family:Cambria; mso-hansi-theme-font:minor-latin;} Revised and expanded, with more than 1,440 questions in 48 subject areas For soldiers who want to increase their professional knowledge of the Army and prepare themselves for promotion boards Covers army programs, basic combat skills, combat stress, leadership, maintenance of equipment, customs and courtesies, justice, physical training, NBC warfare, uniforms and insignia, weapons, and more More than 100,000 sold

## **Soldier's Study Guide 7th Edition**

### **Police Sergeant Exam**

This edition includes an afterword by George Hendrick, who discusses the novel's origin and eventual censorship at the hands of its first publisher.

The original language has been restored.

## **Integration of the Armed Forces, 1940-1965**

For soldiers who want to increase their professional knowledge of the Army and prepare themselves for promotion boards.

## **The Three Meter Zone**

## **The Soldier's Foot and the Military Shoe**

A first of its kind, this book-of, by, and for the noncommissioned officer and petty officer-is a comprehensive explanation of the enlisted leader across the U.S. Armed Services. It complements The Armed Forces Officer, the latest edition of which was published by NDU Press in 2007, as well as the Services' NCO/PO manuals and handbooks. Written by a team of Active, Reserve, and retired senior enlisted leaders from all Service branches, this book defines and describes how NCOs/POs fit into an organization, centers them in the Profession of Arms, explains their dual roles of complementing the officer and enabling the force, and exposes their international engagement. As Chairman of the Joint Chiefs of Staff General Martin E. Dempsey writes in his foreword to the book, "We know noncommissioned officers and petty officers to have exceptional competence, professional character, and soldierly grit-they are exemplars of our Profession of Arms." Aspirational

and fulfilling, this book helps prepare young men and women who strive to become NCOs/POs, re-inspires serving enlisted leaders, and stimulates reflection by those who have retired from or left active service. It also gives those who have never worn the uniform a better understanding of who these exceptional men and women are, and why they are properly known as the "Backbone of the Armed Forces."

### **NCO Guide**

#### **Duty, Honor, Country**

"Integration of the Armed Forces, 1940-1965" by Morris J. MacGregor. Published by Good Press. Good Press publishes a wide range of titles that encompasses every genre. From well-known classics & literary fiction and non-fiction to forgotten—or yet undiscovered gems—of world literature, we issue the books that need to be read. Each Good Press edition has been meticulously edited and formatted to boost readability for all e-readers and devices. Our goal is to produce eBooks that are user-friendly and accessible to everyone in a high-quality digital format.

#### **Regulations for the Order and Discipline of the Troops of the United States**

This work is a collection of observations, insights, and advice from over 50 serving and retired Senior Non-Commissioned Officers. These experienced Army leaders have provided for the reader, outstanding

mentorship on leadership skills, tasks, and responsibilities relevant to our Army today. There is much wisdom and advice "from one leader to another" in the following pages.

### **Sergeant Reckless**

This Field Manual is dedicated to the men and women of the US Army Noncommissioned Officer Corps in the Active Component, the Army National Guard and the US Army Reserve - altogether America's finest fighting machine. Your soldiers depend on your guidance, training and leadership to win the Nation's wars. Wear your stripes with pride and honor. You are -"The Backbone of the Army." FM 7-22.7 provides the Army's noncommissioned officers a guide for leading, supervising and caring for soldiers. While not all-inclusive nor intended as a stand-alone document, the guide offers NCOs a ready reference for most situations. The Army NCO Guide describes NCO duties, responsibilities and authority and how they relate to those of warrant and commissioned officers. It also discusses NCO leadership, counseling and mentorship and the NCO role in training. Of particular use are the additional sources of information and assistance described in the manual. The Army NCO Guide provides information critical to the success of today's noncommissioned officers. This manual is for all NCOs of the Army, both active and reserve component. While especially important for new NCOs, this book will be useful to junior officers as well. Every NCO will benefit from reading and understanding FM 7-22.7.

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