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Getting to Resolution

Our current models for ending conflict don't really work. They waste incredible amounts of time, money, and energy and take an enormous emotional toll on participants. The parties remain embittered, relationships are destroyed, and often the conflict just reappears later in a different form. In this second edition of his classic book, Stewart Levine offers a revolutionary alternative approach that goes beyond compromise and capitulation to provide a satisfactory resolution for everyone involved. Marriages run amuck, neighbors at odds with one another, business deals gone sour, and the pain and anger caused by corporate downsizing are just a few of the conflicts he addresses. The new edition has been thoroughly revised with new examples, new tools, new material about building trust and virtual collaboration, as well as a more global outlook. Levine rejects the adversarial legal model: "If both sides are unhappy, you probably have a good settlement." Resolution, he shows, provides relief and completeness for both sides. No one goes away unhappy. Effective resolution stops anger and resentment cold, drastically cutting the emotional cost and allowing both sides to return to productive, satisfying, functional relationships. Getting to Resolution outlines the ten principles underlying this new approach—what Levine calls "revolutionary thinking. Levine provides a detailed seven-step process for using this new mindset to resolve conflicts in a way that fosters dignity and integrity, optimizes resources, and allows all concerns to be voiced, honored, and woven into the resolution. Levine's model has a thirty-five-year track record. It has been developed, implemented, tested, and proven in business, personal, and governmental contexts. Getting to Resolution will enable readers to shift from thinking about problems, fighting, and breakdowns to thinking about collaboration, engagement,

learning, creativity, and the opportunity for creating enduring value.

The New Politics of Conflict Resolution

Paving the Way offers insights into the conditions and qualities of successful programs of interactive conflict resolution from experts in the field. Editor Ronald J. Fisher has assembled a collection of seminal case studies that illustrate interactive approaches to conflict resolution from the Malaysia-Indonesia conflict in the 1960s to the Peru-Ecuador peace process of the late 1990s.

Conflict Resolution in the Twenty-first Century

Finding an alternative to supplement military ways of resolving international conflicts has been taken up by many people skilled in various areas such as political science, economics, social studies, modelling and simulation, artificial intelligence and expert systems, military strategy and weaponry as well as private business and industry. The Workshop will therefore be of use as it looks at various control methods which would create a conciliatory social and political environment or climate for seeking and obtaining non-military solutions to international conflicts and to solutions to national conflicts which may lead to international conflicts.

Conflict Resolution Education

Since the end of the Cold War, conflict prevention and resolution, peacekeeping and peacebuilding have risen to the top of the international agenda. The third edition of this hugely popular text explains the key concepts, charts the development of the field, evaluates successes and failures, and assesses the main current challenges and debates in the second decade of the twenty-first century. Existing material has been thoroughly updated and seven new chapters added, on conflict resolution in a changing international order; environmental conflict resolution; conflict resolution in the arts and popular culture; conflict resolution, the media and the communications revolution; managing radical disagreement in intractable conflict; theories and critiques of the field; and upcoming challenges and tasks for the next generation. The authors argue that a new form of cosmopolitan conflict resolution is emerging, which offers a hopeful means for human societies to handle their conflicts non-violently and eventually to transcend and celebrate their differences. Part I offers a comprehensive survey of the theory and practice of conflict resolution. Part II sets the field within the context of rapid global change and addresses the controversies that have surrounded conflict resolution as it has entered the mainstream. *Contemporary Conflict Resolution* is essential reading for students of peace and security studies, conflict management and international politics, as well as for those working in non-governmental organizations and think-tanks.

Dictionary of Conflict Resolution

Make workplace conflict resolution a game that EVERYBODY wins! Recent studies show that typical managers devote more than a quarter of their time to resolving coworker disputes. *The Big Book of Conflict-Resolution Games* offers a wealth of

activities and exercises for groups of any size that let you manage your business (instead of managing personalities). Part of the acclaimed, bestselling Big Books series, this guide offers step-by-step directions and customizable tools that empower you to heal rifts arising from ineffective communication, cultural/personality clashes, and other specific problem areas—before they affect your organization's bottom line. Let *The Big Book of Conflict-Resolution Games* help you to: Build trust Foster morale Improve processes Overcome diversity issues And more Dozens of physical and verbal activities help create a safe environment for teams to explore several common forms of conflict—and their resolution. Inexpensive, easy-to-implement, and proved effective at Fortune 500 corporations and mom-and-pop businesses alike, the exercises in *The Big Book of Conflict-Resolution Games* delivers everything you need to make your workplace more efficient, effective, and engaged.

International Conflict Resolution After the Cold War

From Conflict Resolution to Reconciliation

This book draws on a wide range of practical examples to describe how conflicts within organisations are traditionally managed and the complementary conflict management methods that can be employed. Stephan Proksch clearly explains these innovative methods and their potential applications. The central focus is on mediation as an effective form of conflict resolution. Discussion and questioning techniques as conflict management tools are explained in simple and concise terms.

Conflict Resolution

An essential, comprehensive resource, this first and only dictionary for the field of conflict resolution defines 1,400 terms, helps to standardized the language of conflict resolution, and provides an intelligent forum for debate.

The Big Book of Conflict Resolution Games: Quick, Effective Activities to Improve Communication, Trust and Collaboration

Conflict Resolved?

The end of the Cold War has changed the shape of organized violence in the world and the ways in which governments and others try to set its limits. Even the concept of international conflict is broadening to include ethnic conflicts and other kinds of violence within national borders that may affect international peace and security. What is not yet clear is whether or how these changes alter the way actors on the world scene should deal with conflict: Do the old methods still work? Are there new tools that could work better? How do old and new methods relate to each other? *International Conflict Resolution After the Cold War* critically examines evidence on the effectiveness of a dozen approaches to managing or resolving conflict in the world to develop insights for conflict resolution practitioners. It

considers recent applications of familiar conflict management strategies, such as the use of threats of force, economic sanctions, and negotiation. It presents the first systematic assessments of the usefulness of some less familiar approaches to conflict resolution, including truth commissions, "engineered" electoral systems, autonomy arrangements, and regional organizations. It also opens up analysis of emerging issues, such as the dilemmas facing humanitarian organizations in complex emergencies. This book offers numerous practical insights and raises key questions for research on conflict resolution in a transforming world system.

Conflict Resolution

After years of relative neglect, culture is finally receiving due recognition as a key factor in the evolution and resolution of conflicts. Unfortunately, however, when theorists and practitioners of conflict resolution speak of culture, they often understand and use it in a bewildering and unhelpful variety of ways. With sophistication and lucidity, "Culture and Conflict Resolution" exposes these shortcomings and proposes an alternative conception in which culture is seen as dynamic and derivative of individual experience. The book explores divergent theories of social conflict and differing strategies that shape the conduct of diplomacy, and examines the role that culture has (and has not) played in conflict resolution. The author is as forceful in critiquing those who would dismiss or diminish culture's relevance as he is trenchant in advocating conflict resolution approaches that make the most productive use of a coherent concept of culture. In a lively style, Avruch challenges both scholars and practitioners not only to develop a clearer understanding of what culture is, but also to take that understanding and incorporate it into more effective conflict resolution processes."

Culture & Conflict Resolution

The end of the Cold War has changed the shape of organized violence in the world and the ways in which governments and others try to set its limits. Even the concept of international conflict is broadening to include ethnic conflicts and other kinds of violence within national borders that may affect international peace and security. What is not yet clear is whether or how these changes alter the way actors on the world scene should deal with conflict: Do the old methods still work? Are there new tools that could work better? How do old and new methods relate to each other? *International Conflict Resolution After the Cold War* critically examines evidence on the effectiveness of a dozen approaches to managing or resolving conflict in the world to develop insights for conflict resolution practitioners. It considers recent applications of familiar conflict management strategies, such as the use of threats of force, economic sanctions, and negotiation. It presents the first systematic assessments of the usefulness of some less familiar approaches to conflict resolution, including truth commissions, "engineered" electoral systems, autonomy arrangements, and regional organizations. It also opens up analysis of emerging issues, such as the dilemmas facing humanitarian organizations in complex emergencies. This book offers numerous practical insights and raises key questions for research on conflict resolution in a transforming world system.

The Essential Guide to Workplace Mediation & Conflict

Resolution

Decades after our contemporary international system witnessed the end of the Second World War, the events that followed in its aftermath has fashioned an international system characterized by global conflict in the guise of the Cold War. Although wars were part of the struggle between the two rival super powers - the US and USSR - their main theatre was the Third World and hostilities during the Cold War era were global. It is against this backdrop that Governance, Conflict Analysis and Conflict Resolution addresses conflict in the Caribbean and elsewhere, exploring the linkages between conflict and development. The book is divided into eight sections and offers diverse views on conflict, conflict resolution and governance: Part 1 - Governance and Conflict Management in a Global Context; Part II - Management and resolution of Conflict in the Regional Context; Part III - Perspectives on Social Stratification, Political Rivalry and Ethnic Insecurities; Part IV - High Intensity Conflicts; Part V - The Management and Resolution of Territorial Conflicts; Part VI - Poverty, Economics and Conflict Management; Part VII - Advancing Conflict Resolution through Education; and Part VIII - Civil Society, Governance and Social Consensus.

Contemporary Conflict Resolution

Explores Arab-Jewish encounters and relations in Israel from both conflict resolution and educational perspectives.

Getting to Yes

Program for helping secondary school students acquire skills in conflict resolution.

Conflict and Conflict Management

The basic question to which this book is addressed is not how to eliminate or prevent conflict but rather how to make it productive, or minimally, how to prevent it from being destructive. I shall not deal with situations of "pure" conflict in which inevitably one side loses what the other gains. My interest is in conflict where there is a mixture of cooperative and competitive interests, where a variety of outcomes is possible; mutual loss, gain for one and loss of the other, and mutual gain. Thus my query can be restated, as an investigation of the conditions under which the participants will evolve a cooperative relationship or a competitive relationship in a situation which permits either. -- from the introduction.

Conflict Resolution At Work

Describes a method of negotiation that isolates problems, focuses on interests, creates new options, and uses objective criteria to help two parties reach an agreement

Global Conflict Resolution Through Positioning Analysis

This volume represents an important new step forward in the fields of conflict

resolution and peace studies. Its essays argue that, while conflict resolution is well equipped to bring about temporary settlements and brief periods of peace in volatile situations, conventional conflict resolution techniques are not capable of building long-term stability. Instead, the authors contend, practitioners of conflict resolution need to focus more on reconciliation (the restoration of confidence, friendship, and harmony between rivals) than on mere conflict resolution. Whereas traditional conflict resolution has focused primarily on halting quarrels with agreements between leaders on each side of a conflict, reconciliation techniques shift the focus in two ways. First, they take more of a grassroots approach, building agreement among the members of rival communities, not only between leaders. Second, reconciliation takes a long-term view of dispute resolution. While the authors acknowledge that the role of traditional conflict resolution is important in stopping violence and tension, they argue that, in order to achieve stable peace, negotiators and practitioners of conflict resolution must focus much more on what is to be done after an agreement among leaders is reached.

Conflict Resolution for the Helping Professions

Successful management depends on the ability to quickly and effectively manage conflicts. Conflict Resolution includes hands-on information for effectively communicating with employees, disciplining and even terminating employees, understanding and using organizational politics, and more.

Creativity and Conflict Resolution

Readers find here a volume that applies positioning theory in order to achieve a fuller and more in-depth understanding of conflict and its psychological resolution. Positioning theory is the study of the nature, formation, influence and ways of change of local systems of rights and duties as shared assumptions about them influence small scale interactions. This book will thus be of interest to social psychologists and anyone interested in the development and applications of positioning theory.

Organizational Conflict

Barsky's hands-on text provides the theory, skills, and exercises to prepare readers for an array of conflict situations. It encourages developing professionals to see themselves as reflective practitioners in the roles of negotiators, mediators, advocates, facilitators, and peacebuilders. Readers will learn how to analyze conflict situations and develop theory-based strategies that can be used to intervene in an ethical and effective manner. Examples and exercises demonstrate how to apply conflict resolution skills when working with individuals, families, groups, organizations, and diverse communities. Conflict Resolution for the Helping Professions is the only current conflict resolution textbook designed specifically for social work, psychology, criminal justice, counseling, and related professions.

The Resolution of Conflict

In this book, we learn about organizational conflict, highlighting different

perspectives of conflict resolution and conflict management in different settings and areas, as well as different theoretical views on this subject. The authors from Norway, Estonia, Nigeria, Israel, USA, Slovakia, Turkey, Finland, Uruguay, and Italy bring ideas, studies, findings, and experiences to enhance our knowledge in the field of organizational conflict. The book is divided into two sections, and their respective chapters refer to two different perspectives of study. The first section covers Conceptual Frameworks on Organizational Conflict, considering management and conflict resolution, conflict in organizations as an indicator for organizational values, organizational trust as a conflict management tool, conflicts and social capital, and team conflict in complex adaptive systems. The second section deals with Empirical Studies on Organizational Conflict, emphasizing research on conflict resolution from the perspective of managers and project teams, resistance to change and conflict of interest, conflicts as a springboard for Metallica's success, drivers of innovation deployment affecting marketing relationships, and impacts of national culture on the use of bonuses for teamwork. Thus, we consider this book will be of interest to readers with a diverse group of interests in different specialties such as management, social psychology, education, law, and sociology.

Mediation in the Conflict Resolution Process

Conflict at work is difficult and the steps towards resolving conflict can be difficult to remember in the heat of the moment. Most employees do not gain enough experience with workplace conflict to have conflict resolution steps easily memorized, yet the middle of the conflict is not the ideal time to research the best methods for addressing conflict resolution. A Conflict Resolution at Work study guide helps employees take initial and advanced steps in conflict resolution on-the-spot. It gives guidelines that employees can follow for a variety of circumstances and ensures that employees feel their needs are being met and addressed.

Peer Mediation

In the past, arbitration, direct bargaining, the use of intermediaries, and deference to international institutions were relatively successful tools for managing interstate conflict. In the face of terrorism, intrastate wars, and the multitude of other threats in the post-Cold War era, however, the conflict resolution tool kit must include preventive diplomacy, humanitarian intervention, regional task-sharing, and truth commissions. Here, Jacob Bercovitch and Richard Jackson, two internationally recognized experts, systematically examine each one of these conflict resolution tools and describe how it works and in what conflict situations it is most likely to be effective. Conflict Resolution in the Twenty-first Century is not only an essential introduction for students and scholars, it is a must-have guide for the men and women entrusted with creating stability and security in our changing world. Cover illustration © iStockphoto.com

The Handbook of Conflict Resolution

This work raises questions on whether and how to effectively resolve conflict. Taking stock of the ideas, assumptions and practices of this emerging field, the

book provides an examination of conflict theory and practice, focusing on politics and international relations, as well as biology, culture, management, psychology and social psychology. Central to its thesis is the interaction between the skills of resolving conflict and societal pressures for conflict's continuation. Conflict resolution is a growth area of study; its methods are applicable in domestic violence as well as in attempts to secure world peace. This text is written in a deliberately provocative way which does not include every side to an argument.>

Conflict Resolution Beyond the Realist Paradigm

This empowering guide goes beyond observable techniques to offer a close look at the creative internal processes--both cognitive and psychological--that successful mediators and other conflict resolvers draw upon.

The Dynamics of Conflict Resolution

'The SAGE Handbook of Conflict Resolution demonstrates the range of themes that constitute modern conflict resolution. It brings out its key issues, methods and dilemmas through original contributions by leading scholars in a dynamic and expanding field of inquiry. This handbook is exactly what it sets out to be: an indispensable tool for teaching, research and practice in conflict resolution' - Peter Wallensteen, Professor of Peace and Conflict Research, Uppsala University and University of Notre Dame 'Bercovitch, Kremenyuk and Zartman are among the most important figures in the conflict resolution field. They have pieced together, with the help of more than 35 colleagues from numerous countries, a state-of-the-art review of the sources of international conflict, available methods of conflict management, and the most difficult challenges facing the individuals and organizations trying to guide us through these conflict-ridden times. The collection is brimming with penetrating insights, trenchant analyses, compelling cases, and disciplined speculation. They help us understand both the promise of as well as the obstacles to theory-building in the new field of conflict resolution' - Lawrence Susskind, Professor and Director of the MIT - Harvard Public Disputes Program 'The last three sentences of this persuasive book: "We conclude this volume more than ever convinced that conflict resolution is not just possible or desirable in the current international environment. It is absolutely necessary. Resolving conflicts and making peace is no longer an option; it is an intellectual and practical skill that we must all possess." If you are part of that "we," intellectually or professionally, you will find this book a superb companion' - Thomas C Schelling, Professor Emeritus, Harvard University and University of Maryland Conflict resolution is one of the fastest-growing academic fields in the world today. Although it is a relatively young discipline, having emerged as a specialized field in the 1950's, it has rapidly grown into a self-contained, vibrant, interdisciplinary field. The SAGE Handbook of Conflict Resolution brings together all the conceptual, methodological and substantive elements of conflict resolution into one volume of over 35 specially commissioned chapters. The Handbook is designed to reflect where the field is today by drawing on the contributions of experts from different fields presenting, in a systematic way, the most recent research and practice. Jacob Bercovitch is Professor of International Relations, and Fellow of the Royal Society, at the University of Canterbury in Christchurch, New Zealand. Victor Kremenyuk is deputy director of the Institute for USA and Canada Studies, Russian Academy of Sciences,

Moscow. He is also a research associate at IIASA. I. William Zartman is Jacob Blaustein Professor of Conflict Resolution and International Organization at the Nitze School of Advanced International Studies of Johns Hopkins University

Conflict Resolution and Gandhian Ethics

"The book will be of interest to students of conflict and peace studies, both advanced undergraduate and postgraduate, as well as students of International Relations studying conflict resolution."--Jacket.

Conflict Resolution

This book shows that the conflict resolution field often denies difference even as it attempts to implement a progressive and responsive politics. Innovative theoretical analysis suggests ways of responding anew across difference and beyond dominant ways of thinking about political community and conflict.

Paving the Way

International Conflict Resolution Using System Engineering (SWIIS)

Written as an introductory text, this book provides--in simple language--succinct definitions of the terms used in conflict resolution, explains the ideas behind those terms and the process by which conflict is resolved. refreshingly simple and direct. This book undoubtedly provides a persuasive overview of the history, basic theory, and practice of resolving conflicts. --REFERENCE REVIEWS

Dialogue, Conflict Resolution, and Change

The scope and content of Conflict and Conflict Management derive from some of the most frequently asked questions about the subject. What is social conflict? What are its prominent characteristics and most common forms? Is conflict inevitable? How do social structure and unequal distribution of power affect the prevalence and nature of conflict? Are there positive consequences of conflict? What actions can be taken to prevent conflict? Can conflict be predicted and forestalled? Joseph S. Himes effectively demonstrates that contemporary social science can provide answers to most of these questions. His responses to the questions are drawn from social science literature, theory, and research and are organized around two central issues: the effort to understand social conflict and the task of managing it. Conflict and Conflict Management is divided into two sections, each covering one of these two central issues. The importance of Himes's overview is threefold. In the first place, it unites recent theory and research in a systematic synthesis. Secondly, it grounds the strategies of conflict management in a theory of conflict causation, thus providing a rationale for the strategies discussed. And finally, his work illuminates the study of social conflict by differentiating legitimate from nonlegitimate expressions and thus clarifies both the task of analysis and the business of management.

Barriers to Conflict Resolution

Presenting theories about why humankind, despite its efforts for peace, is in a perpetual state of conflict, the members of the Stanford Center on Conflict and Negotiation consider the obstacles to and processes for harmonious communication

Conflict Management

The Essential Guide to Workplace Mediation and Conflict Resolution examines the nature, process, uses and skills for employing and using mediation. The authors examine what mediation is and how it can be successfully applied to resolve issues, by presenting a range of techniques and case studies. Applicable to not only one-on-one conflict, but also at team and board room level, this is the book for you whether you are in the front line and have to anticipate, pre-empt or defuse conflicts in support of productive working relationships, are already a mediator or are training to become one.

Conflict Resolution Theory and Practice

This book explores how creative ways of resolving social conflicts emerge, evolve, and subsequently come to be accepted or rejected in inter-group relations. Creativity and Conflict Resolution explores a subject with which political communities involved in social conflict have always grappled: creative ways of imagining and actualizing visions of conflict resolution. This is an ambitious question, which concerns human communities at many different levels, from families, regional-independence movements, and national governments, to inter-state alliances. The author argues that unconventional viability lies at the heart of creativity for transcending seemingly intractable inter-communal conflicts. More specifically, conflict resolution creativity is a social and epistemological process, whereby actors involved in a given social conflict learn to formulate an unconventional resolution option or procedure. Demystifying the origin of unthinkable breakthroughs for conflict resolution and illuminating theories of creativity based on 17 international case studies, this book will be of much interest to students of conflict resolution, peace and conflict studies, human security and IR. Tatsushi Arai is an Associate Professor of Peace and Conflict Transformation at the SIT Graduate Institute in Vermont, USA. He has a PhD in Conflict Resolution from George Mason University, Washington DC, and extensive practical experience in the field.

Culture and International Conflict Resolution

Conflict Resolution holds the promise of freeing approaches and policies with regard to politics of identity from the fatalistic grip of realism. While the conceptual literature on identity and conflicts has moved in this alternative direction, conflict resolution practice continues to rely on realist frames and acts as an unwanted auxiliary to traditional international relations. Perpetuation of conflict discourses, marginalization, and exclusion of affected populations are widespread. They are caused by the overreliance of conflict resolution practice on the binary frames of

classic IR paradigms and also by the competitive and hierarchical relationships within the field. Philip Gamaghelyan relies on participatory action research and collective autoethnography to expose patterns of exclusion and marginalization as well as the paradoxical reproduction of conflict-promoting frames in current conflict-resolution practice applied to the Nagorno-Karabakh and Syrian crises. He builds on the work of postmodernist scholars, on reflective practice, and on discourse analysis to explore alternative and inclusive strategies with a transformative potential. The IR discipline that has dominated policymaking is only one possible lens, and often a deficient one, for defining, preventing, or resolving contemporary conflicts wrapped in identity politics. Other conceptual frameworks can help to rethink our understanding of identity and conflicts and reconstruct them as performative and not static phenomena. These transformative frameworks are increasingly influential in the conflict resolution field and can be applied to policymaking.

Environmental Dispute Resolution in Indonesia

Broadly defining "conflict resolution", James A. Schellenberg gives systematic coverage to five main ways people may try to resolve their conflicts: coercion, negotiation, adjudication, mediation, and arbitration. The main theories of conflict, both classic and contemporary, are reviewed under four main categories: individual characteristics theories, social process theories, social structural theories, and formal theories.

International Conflict Resolution After the Cold War

Developed for educators, juvenile justice practitioners, and others in youth-serving organizations to heighten awareness of conflict resolution education and its potential to help settle disputes peacefully in a variety of settings. The guide provides background information on conflict resolution education; an overview of four widely used, promising, and effective approaches; and guidance on how to initiate and implement conflict resolution education programs in various settings. Includes curriculum resources, reading list, glossary and assessment forms. Charts and tables.

Governance, Conflict Analysis and Conflict Resolution

In the last two decades, Indonesia has seen a dramatic proliferation of environmental disputes in a variety of sectors, triggered by intensified deforestation and large scale mining operations in the resource rich outer islands, together with rapid industrialisation in the densely populated inner island of Java. Whilst the emergence of environmental disputes has sometimes attracted political repression, attempts have also been made in recent times to explore more functional approaches to their resolution. The Environmental Management Act of 1997 created a legal framework for the resolution of environmental disputes through both litigation and mediation. This book is the first attempt to analyse the implementation of this framework in detail and to assess the effectiveness of litigation and mediation in resolving environmental disputes in Indonesia.

The SAGE Handbook of Conflict Resolution

Seminar paper from the year 2015 in the subject Politics - International Politics - Topic: Peace and Conflict Studies, Security, grade: 1, Uppsala University (Department of Peace and Conflict Research), course: International Conflict Resolution, language: English, abstract: Mediation is the first step towards many conflict resolution processes. Yet, key aspects on the circumstances of mediation processes and the role of the mediator herself are still disputed. This paper seeks to examine the role of mediation within the field of conflict resolution and its implications on durable peace. Furthermore, mediation will be put in relation to the spoiler concept and deriving consequences are discussed. The role of mediation is described very differently throughout the literature, depending on the focus of analysis and pre-assumptions on what mediation is, how it works, and what the ultimate goals are. On the one hand, we see scholars framing mediation entirely as a conflict resolution enterprise, whereas others understand mediation as a tool for conflict management and transformation. Research on different levels of mediation like the international states sphere, the intra-state environment, or local mediation has elevated different findings on when mediation is successful and when it is not. Therefore, it will be clarified in the first place what understandings of mediation we face in research and how these interpretations relate to each other. In a next step, it will be discussed why mediation is important and what theoretical problems are met by the tool. Afterwards, the paper will focus on the conditions of mediation and their positive and negative effects on the process of conflict resolution. Finally, the spoiler concept will be introduced and compared to mediation.

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